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Summary of Consolidated Financial Results for the First Nine Months of the Fiscal Year Ending March 31, 2026 (Japanese GAAP)

February 13, 2026

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 Scheduled date of commencement of dividend payment: –
 Supplementary documents for financial results: Yes
 Holding of financial results meeting: No

(Figures are rounded down to the nearest one million yen.)

1. Consolidated financial results for the first nine months ended December 31, 2025 (April 1, 2025 – December 31, 2025)

(1) Consolidated results of operations

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2025	136,347	4.6	27,777	9.6	34,594	17.1	17,272	52.9
December 31, 2024	130,410	1.6	25,352	14.3	29,543	8.0	11,298	4.8

Note: Comprehensive income

Nine months ended December 31, 2025: 29,439 million yen [-1.6%]

Nine months ended December 31, 2024: 29,930 million yen [18.5%]

	Earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	277.47	—
December 31, 2024	182.50	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
December 31, 2025	480,942	376,251	59.4
March 31, 2025	463,639	354,323	57.1

Reference: Equity

As of December 31, 2025: 285,791 million yen

As of March 31, 2025: 264,641 million yen

2. Dividends

	Annual dividend per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	6.00	—	12.00	18.00
Fiscal year ending March 31, 2026	—	6.00	—		
Fiscal year ending March 31, 2026 (forecast)				6.00	12.00

Notes: 1. Revisions to dividend forecasts published most recently: No

2. The year-end dividend of 12.00 yen per share for the fiscal year ended March 31, 2025 includes a special dividend of 6.00 yen per share.

3. Forecast for consolidated financial results for the fiscal year ending March 31, 2026 (April 1, 2025 – March 31, 2026)

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	177,400	(1.4)	31,200	(11.3)	36,400	(9.0)	20,500	30.4	329.32

Note: Revisions to consolidated business performance forecasts published most recently: No

* Notes

(1) Significant changes in the scope of consolidation during the period: No

New: – Exclusion: –

(2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: No

(3) Changes in accounting policies and accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards, etc.: No

(ii) Changes in accounting policies due to other reasons: No

(iii) Changes in accounting estimates: No

(iv) Restatement: No

(4) Number of shares issued (common shares)

(i) Number of shares issued at the end of the period (including treasury shares)

As of December 31, 2025	73,844,545 shares	As of March 31, 2025	73,844,545 shares
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(ii) Number of treasury shares at the end of the period

As of December 31, 2025	11,357,518 shares	As of March 31, 2025	11,933,117 shares
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(iii) Average number of shares during the period

Nine months ended December 31, 2025	62,250,270 shares	Nine months ended December 31, 2024	61,910,456 shares
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Note: The Company introduced the board incentive plan (BIP) trust. The number of shares in the Company held by the BIP trust is included in the number of the treasury shares that are excluded from the calculation of the number of treasury shares at the end of the period and the average number of shares during the period.

* Review by a certified public accountant or an auditing firm of the attached quarterly consolidated financial statements: No

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document, including business outlooks, are based on information currently available to the Company and certain assumptions deemed reasonable by the Company. These statements are not a promise that the Company will achieve them. Actual results may differ materially, depending on a range of factors. For the conditions on which financial results forecasts are based and the notes on the use of these forecasts, please refer to “1. Overview of operating results and financial position

(3) Overview of consolidated earnings forecast and other forward-looking statements” on page 4.

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1. Overview of operating results and financial position

(1) Overview of operating results for the first nine months ended December 31, 2025

In the first nine months of the fiscal year, Japan's economy experienced a recovery in consumer spending driven by better employment and income conditions. Nevertheless, the outlook remains uncertain due to persistent inflation and fluctuations in financial markets.

In this environment, the Group sought to further strengthen its content business and use resources more efficiently, primarily in the film and video-related business, and strove to implement solid sales initiatives.

As a result, net sales for the first nine months of the fiscal year under review stood at 136,347 million yen (up 4.6% year on year), ordinary profit came to 34,594 million yen (up 17.1% year on year), and profit attributable to owners of parent was 17,272 million yen (up 52.9% year on year).

Operating results by business segment are as follows:

(i) Film and video-related business

In the movie business, we distributed 32 films. Among them, *You and Idol Precure♪ Thanks for Waiting! Here's a KirakiLive Concert for You!* was a major box-office hit. *PETALS AND MEMORIES*, *SHAM*, *The Movie KAMEN RIDER GAVV: Invaders of the Candy House*, *The Movie No.1 SENTAI GOZYUGER: TegaSword of Resurrection*, and *HERO'S ISLAND* performed well. Additionally, *Zombie Land Saga: Yumeginga Paradise*, *PELELIU : GUERNICA OF PARADISE* and *KAEDE* performed solidly. Furthermore, strong sales continued for *THE 35-YEAR PROMISE* which was released in the previous fiscal year. However, overall sales decreased compared to the same period of the previous fiscal year during which *Dangerous Cops -Home coming-* had been a massive box-office success.

In the TV production business, the Company produced shows such as *KAMEN RIDER GAVV*, *KAMEN RIDER ZEITZ*, *No.1 SENTAI GOZYUGER*, *Ameku Takao's Detective Karte*, and *The Big Chase: Tokyo SSBC Files*. The Company focused on enhancing content quality to achieve high audience ratings and secure a steady flow of production orders. Regarding domestic merchandise rights for special effects (Tokusatsu) content, the anniversary campaigns for the archive titles and copyright licensing for game apps, etc. remained strong as consumer preferences for toys continue to diversify.

In the content business, the Company sold terrestrial, BS, and CS broadcasting rights for both new and library theatrical and television films, as well as streaming rights to various platforms and home-video rights. Streaming sales for *MUROMACHI OUTSIDERS*, *THE 35-YEAR PROMISE*, *PETALS AND MEMORIES*, *SHAM*, the *Dangerous Cops* franchise, the *DRAGON BALL* franchise, *ONE PIECE*, and other titles remained strong. Overseas, the Company marketed new and library titles including theatrical and TV films along with special events. *II REBELS*, *MUROMACHI OUTSIDERS*, *【OSHI NO KO】*, *Battle Royale*, *HOWLING VILLAGE*, and the *KAMEN RIDER EXHIBITION* showed robust sales. In overseas merchandising and gaming rights, *KAMEN RIDER ZEITZ* -which launched with simultaneous global distribution in parts of Asia, North and South America, and Europe - performed well, along with *KAMEN RIDER GAVV*, *ONE PIECE*, the *Power Rangers* franchise, the *DRAGON BALL* franchise and the *DIGIMON* franchise.

In the studio business, we were engaged in contract production and partial production of theatrical and television content.

In the film and video-related business, net sales came to 92,559 million yen (down 4.2% year on year) and operating profit was 24,262 million yen (up 1.4% year on year).

(ii) Entertainment-related business

The Company closed Marunouchi TOEI (2 screens) on July 25, 2025. This was the Company's last directly operated theater. As a result, the management of cinema complexes by consolidated subsidiary T-JOY Co., Ltd. (which became a wholly owned subsidiary through a simplified share exchange in July 2025) is the core business of the box office business. T-JOY has 230 screens at 23 sites, including those jointly managed with partners. Blockbusters such as *Detective Conan: One-Eyed Flashback*, *Mission: Impossible – The Final Reckoning*, *Kokuhô*, *MINECRAFT MOVIE*, *Demon Slayer: Kimetsu no Yaiba – The Movie: Infinity Castle*, *Chainsaw Man – The Movie: Reze Arc* and *Zootopia 2* contributed to its strong results. The performance of T-Joy Emi Terrace Tokorozawa, which opened in September 2024, has remained strong, and both revenue and profit increased year on year.

In the entertainment-related business, net sales came to 19,949 million yen (up 40.9% year on year), and operating profit was 2,358 million yen (up 194.7% year on year).

(iii) Event-related business

In the event-related business, events such as *Unraveling the Mysteries of Ancient Egypt*, *Sylvanian Families 40th Anniversary Exhibition*, *Masked Rider Kuuga 25th Anniversary Exhibition*, *BOONBOOMGER Final Live Tour 2025*, *All Super Sentai Exhibition*, *Hero Live Special 2025*, *KAMEN RIDER GAVV Final Stage*, *You and Idol Precure* (Related Events) and popular character shows were successfully held. The production and sales of event-related merchandise and sales at Kamen Rider Stores remained strong. At Toei Kyoto Studio Park, despite a decrease in visitors and sales caused by temporary area closures for renovations, the Company worked diligently to secure profitability through events such as Kai-kai YOKAI Festival.

In the event-related business, net sales came to 9,807million yen (up 11.3% year on year) and operating profit was 1,432 million yen (up 11.2% year on year).

(iv) Tourism real estate-related business

In the real estate leasing business, condominiums and rental operations performed well as the Company reviewed costs for properties nationwide— including retail complexes, such as Toei Plazas (Shibuya, Fukuoka, Hiroshima and Sendai) and the Shinjuku 3-chome East Building— and renegotiated rents with tenants. In the hotel business, while occupancy rates improved due to a recovery in inbound tourism demand and other factors, the business continued to be affected by a decline in domestic group bookings and rising prices, including utility costs. Under these circumstances, efforts were focused on securing profitability through implementation of price revisions and stringent cost control.

In the tourism real estate-related business, net sales came to 4,907 million yen (down 1.1% year on year) and operating profit was 2,032 million yen (up 12.3% year on year).

(v) Architectural interior design-related business

In the architectural interior design-related business, the business environment remained challenging, mainly due to the persistently high cost of construction materials and an increase of labor expenses. However, the Company carried out aggressive sales activities to retain existing customers and increase orders received. In this environment, orders for large construction projects such as retail facilities, cinema complexes, condominiums, disability service facilities, and elderly care facilities increased, and the Company carefully selected the orders it would receive and streamlined operations. As a result, both revenue and profit increased year on year.

In the architectural interior design-related business, net sales came to 9,123 million yen (up 56.8% year on year), and operating profit was 991 million yen (up 207.8% year on year).

(2) Overview of financial position for the first nine months ended December 31, 2025

(Assets)

Total net assets amounted to 480,942 million yen at the end of the third quarter of the fiscal year under review, which was an increase of 17,303 million yen from the end of the previous fiscal year. This was mainly due to increases of 8,458 million yen in cash and deposits, 5,650 million yen in work in process, 2,620 million yen in buildings and structures and 4,736 million yen in investment securities, partially offset by decreases of 3,658 million yen in notes and accounts receivable - trade, and contract assets and 2,779 million yen in other of investments and other assets.

(Liabilities)

Total liabilities amounted to 104,691 million yen at the end of the third quarter of the fiscal year under review, which was a decrease of 4,624 million yen from the end of the previous fiscal year. This was largely due to a 1,482 million yen increase in short-term borrowings, a 1,604 million yen increase in other of current liabilities. These increases more than offset the 4,746 million yen decrease in notes and accounts payable-trade and the 1,745 million yen decrease in the current portion of long-term borrowings.

(Net assets)

Total net assets amounted to 376,251 million yen at the end of the third quarter of the fiscal year under review, which was an increase of 21,928 million yen from the end of the previous fiscal year. This was a result, in large part, of increases of 2,862 million yen in capital surplus, 16,108 million yen in retained earnings and 1,088 million yen in revaluation reserve for land.

(3) Overview of consolidated earnings forecast and other forward-looking statements

Regard to the financial results forecast for the fiscal year ending March 31, 2026, we made revision and announced it as “Notice Concerning Revisions to Full-Year Financial Results Forecasts FY2025” on November 14, 2025. Please note that actual results may differ materially from the financial results forecast due to a variety of factors, such as the economic environment surrounding the Group’s businesses and market trends.

2. Quarterly consolidated financial statements and notes on important matters

(1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	105,448	113,906
Notes and accounts receivable - trade, and contract assets	43,887	40,229
Merchandise and finished goods	3,464	2,855
Work in process	11,711	17,361
Raw materials and supplies	647	849
Other	5,869	6,550
Allowance for doubtful accounts	(177)	(178)
Total current assets	170,851	181,576
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	36,868	39,488
Land	53,594	53,601
Other, net	7,557	9,182
Total property, plant and equipment	98,020	102,273
Intangible assets	2,049	2,418
Investments and other assets		
Investment securities	150,364	155,101
Other	42,467	39,688
Allowance for doubtful accounts	(114)	(114)
Total investments and other assets	192,717	194,675
Total non-current assets	292,787	299,366
Total assets	463,639	480,942
Liabilities		
Current liabilities		
Notes and accounts payable - trade	33,362	28,615
Short-term borrowings	200	1,682
Current portion of long-term borrowings	7,282	5,537
Income taxes payable	5,903	5,212
Provision for bonuses	1,640	838
Other	13,477	15,082
Total current liabilities	61,866	56,968
Non-current liabilities		
Long-term borrowings	9,928	10,648
Provision for retirement benefits for directors (and other officers)	241	176
Provision for share awards for directors (and other officers)	489	586
Defined benefit liability	4,298	4,312
Other	32,491	31,999
Total non-current liabilities	47,449	47,722
Total liabilities	109,315	104,691

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Net assets		
Shareholders' equity		
Share capital	11,707	11,707
Capital surplus	22,878	25,740
Retained earnings	183,047	199,156
Treasury shares	(11,583)	(11,241)
Total shareholders' equity	206,050	225,362
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	41,439	42,309
Deferred gains or losses on hedges	(7)	(6)
Revaluation reserve for land	11,216	12,304
Foreign currency translation adjustment	3,020	3,018
Remeasurements of defined benefit plans	2,922	2,803
Total accumulated other comprehensive income	58,590	60,428
Non-controlling interests	89,682	90,460
Total net assets	354,323	376,251
Total liabilities and net assets	463,639	480,942

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

(Quarterly consolidated statement of income)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	130,410	136,347
Cost of sales	75,990	76,548
Gross profit	54,420	59,799
Selling, general and administrative expenses	29,067	32,021
Operating profit	25,352	27,777
Non-operating income		
Dividend income	957	1,215
Share of profit of entities accounted for using equity method	2,709	4,344
Other	1,062	1,474
Total non-operating income	4,728	7,035
Non-operating expenses		
Interest expenses	92	155
Foreign exchange losses	186	—
Compensation expenses	194	—
Other	63	62
Total non-operating expenses	537	218
Ordinary profit	29,543	34,594
Extraordinary income		
Gain on sale of non-current assets	—	3,608
Other	152	445
Total extraordinary income	152	4,053
Extraordinary losses		
Impairment losses	113	95
Dismantlement expenses	252	71
Loss on retirement of non-current assets	34	49
Loss on valuation of investment securities	257	—
Other	33	—
Total extraordinary losses	691	216
Profit before income taxes	29,004	38,431
Income taxes - current	7,769	10,888
Income taxes - deferred	328	206
Total income taxes	8,097	11,095
Profit	20,907	27,336
Profit attributable to non-controlling interests	9,608	10,063
Profit attributable to owners of parent	11,298	17,272

(Quarterly consolidated statement of comprehensive income)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	20,907	27,336
Other comprehensive income		
Valuation difference on available-for-sale securities	5,990	768
Deferred gains or losses on hedges	(1)	2
Revaluation reserve for land	—	1,088
Foreign currency translation adjustment	1,262	22
Remeasurements of defined benefit plans, net of tax	(106)	(130)
Share of other comprehensive income of entities accounted for using equity method	1,877	350
Total other comprehensive income	9,023	2,102
Comprehensive income	29,930	29,439
Comprehensive income attributable to		
Owners of parent	19,129	19,109
Non-controlling interests	10,800	10,329

(3) Notes on quarterly consolidated financial statements

(Notes on segment information)

I. First nine-month period of previous fiscal year (April 1, 2024 - December 31, 2024)

Information on amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Film and video-related business	Entertainment-related business	Event-related business	Tourism real estate-related business	Architectural interior design-related business	Total	Adjustments (Note 1)	Amount recorded in the consolidated quarterly statements of income (Note 2)
Net sales								
Net sales to external customers	96,658	14,161	8,808	4,962	5,819	130,410	—	130,410
Inter-segment net sales or transfers	1,846	161	417	589	836	3,851	(3,851)	—
Total	98,504	14,323	9,226	5,551	6,655	134,262	(3,851)	130,410
Segment profit	23,936	800	1,288	1,808	322	28,156	(2,804)	25,352

- (Notes) 1. The segment profit adjustment of (2,804) million yen includes the elimination of inter-segment transactions of (192) million yen and company-wide expenses of (2,612) million yen that are not allocated to each reportable segment. Company-wide expenses mainly consist of general and administrative expenses that do not belong to any reportable segment.
2. Segment profit is adjusted to the operating profit in quarterly consolidated statements of income.

II. First nine-month period of the fiscal year under review (April 1, 2025 - December 31, 2025)

Information on amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Film and video-related business	Entertainment-related business	Event-related business	Tourism real estate-related business	Architectural interior design-related business	Total	Adjustments (Note 1)	Amount recorded in the consolidated quarterly statements of income (Note 2)
Net sales								
Net sales to external customers	92,559	19,949	9,807	4,907	9,123	136,347	—	136,347
Inter-segment net sales or transfers	1,839	189	370	828	229	3,458	(3,458)	—
Total	94,399	20,139	10,177	5,735	9,352	139,805	(3,458)	136,347
Segment profit	24,262	2,358	1,432	2,032	991	31,077	(3,299)	27,777

- (Notes) 1. The segment profit adjustment of (3,299) million yen includes the elimination of inter-segment transactions of (188) million yen and company-wide expenses of (3,110) million yen that are not allocated to each reportable segment. Company-wide expenses mainly consist of general and administrative expenses that do not belong to any reportable segment.
2. Segment profit is adjusted to the operating profit in quarterly consolidated statements of income.

(Notes in the case of significant changes in shareholders' equity)

Not applicable.

(Note on going concern assumptions)

Not applicable.

(Notes on quarterly consolidated statement of cash flows)

The Company did not prepare quarterly consolidated statements of cash flows for the first nine months under review. Depreciation (including amortization of intangible assets) for the nine months under review is as follows.

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Depreciation	3,176 million yen	3,174 million yen