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Summary of Consolidated Financial Results for the First Nine Months of the Fiscal Year Ending March 31, 2025 (Japanese GAAP)

February 14, 2025

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 Scheduled date of commencement of dividend payment: —
 Supplementary documents for financial results: Yes
 Holding of financial results meeting: No

(Figures are rounded down to the nearest one million yen.)

1. Consolidated financial results for the first nine months ended December 31, 2024 (April 1, 2024 – December 31, 2024)

(1) Consolidated results of operations

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
December 31, 2024	130,410	1.6	25,352	14.3	29,543	8.0	11,298	4.8
December 31, 2023	128,386	0.2	22,189	(23.3)	27,367	(15.9)	10,782	(24.2)

Note: Comprehensive income
 Nine months ended December 31, 2024: 29,930 million yen [18.5%]
 Nine months ended December 31, 2023: 25,255 million yen [15.8%]

	Earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2024	182.50	—
December 31, 2023	174.17	—

Note: The Company conducted a 5-for-1 stock split of common shares on April 1, 2024. Earnings per share was calculated assuming that the share split was implemented at the beginning of the previous consolidated fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
December 31, 2024	438,292	340,382	57.9
March 31, 2024	411,406	316,230	57.5

Reference: Equity
 As of December 31, 2024: 253,921 million yen As of March 31, 2024: 236,449 million yen

2. Dividends

	Annual dividend per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2024	—	30.00	—	105.00	135.00
Fiscal year ending March 31, 2025	—	6.00	—		
Fiscal year ending March 31, 2025 (forecast)				6.00	12.00

Notes: 1. Revisions to dividend forecasts published most recently: No
 2. The year-end dividend of 105.00 yen per share for the fiscal year ended March 31, 2024 includes a special dividend of 75.00 yen per share.
 3. The Company conducted a 5-for-1 share split of common shares on April 1, 2024. Dividends per share for the fiscal year ended March 31, 2024, are actual dividends per share before the share split was executed.

3. Forecast for consolidated financial results for the fiscal year ending March 31, 2025 (April 1, 2024 – March 31, 2025)

(Percentages represent year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	171,600	0.1	31,800	8.4	34,700	(1.7)	13,400	(4.1)	216.44

Note: Revisions to consolidated business performance forecasts published most recently: No

* Notes

(1) Significant changes in the scope of consolidation during the period: No

New: – Exclusion: –

(2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: No

(3) Changes in accounting policies and accounting estimates, and restatement

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|--|-----|
| (i) Changes in accounting policies due to revisions to accounting standards, etc.: | Yes |
| (ii) Changes in accounting policies due to other reasons: | No |
| (iii) Changes in accounting estimates: | No |
| (iv) Restatement: | No |

(4) Number of shares issued (common shares)

(i) Number of shares issued at the end of the period (including treasury shares)

As of December 31, 2024	73,844,545 shares	As of March 31, 2024	73,844,545 shares
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(ii) Number of treasury shares at the end of the period

As of December 31, 2024	11,932,947 shares	As of March 31, 2024	11,936,070 shares
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(iii) Average number of shares during the period

Nine months ended December 31, 2024	61,910,456 shares	Nine months ended December 31, 2023	61,908,816 shares
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Notes: 1. The Company introduced the board incentive plan (BIP) trust. The number of shares in the Company held by the BIP trust is included in the number of the treasury shares that are excluded from the calculation of the number (ii) hereinabove and the number (iii) hereinabove.

2. The Company conducted a 5-for-1 share split of common shares on April 1, 2024. The number (i), the number (ii), and the number (iii) hereinabove were calculated assuming that the share split was implemented at the beginning of the previous consolidated fiscal year.

* Review by a certified public accountant or an auditing firm of the attached quarterly consolidated financial statements: No

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document, including business outlooks, are based on information currently available to the Company and certain assumptions deemed reasonable by the Company. These statements are not a promise that the Company will achieve them. Actual results may differ materially, depending on a range of factors. For the conditions on which financial results forecasts are based and the notes on the use of these forecasts, please refer to “1. Overview of operating results and financial position

(3) Overview of consolidated earnings forecast and other forward-looking statements” on page 3.

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1. Overview of operating results and financial position

(1) Overview of operating results for the first nine months ended December 31, 2024

In the first nine months of the fiscal year under review, the economy in Japan saw an upward trend in an expansion of inbound tourism demand and a recovery in consumer spending. However, the economic outlook remained uncertain, chiefly due to price hikes caused by rising resource prices and the weaker yen.

In this environment, the Group sought to further strengthen its content business and use resources more efficiently, primarily in the film and video-related business, and strove to implement solid sales initiatives.

As a result, net sales for the first nine months of the fiscal year under review stood at 130,410 million yen (up 1.6% year on year), ordinary profit came to 29,543 million yen (up 8.0% year on year), and profit attributable to owners of parent was 11,298million yen (up 4.8% year on year).

Operating results by business segment are as follows:

(i) Film and video-related business

In the movie business, we distributed 29 films, including films produced in collaboration with other production companies. *Dangerous Cops -Home coming-* and *Wonderful Precure! the Movie DokiDoki! An Epic Adventure in the Game World* were box-office hits. *Re-screenings of THE FIRST SLAM DUNK* and *KAMEN RIDER GOTCHARD THE MOVIE: FUTURE DAYBREAK / BAKUAGESENTAI BOONBOOMGER THE MOVIE: PROMISE THE CIRCUIT* were well received. In addition, *The Birth of KITARO: The Mystery of GeGeGe(Director's Cut Edition)*, *11 REBELS*, *Run for Money THE MOVIE*, *[OSHI NO KO] -The Final Act-* and *BELIEVE* as well as *IDOLiSH7 the Movie; LIVE 4bit BEYOND THE PERiOD*, which was released in the preceding fiscal year and re-released in the fiscal year under review, achieved a brisk performance.

In the TV production business, *The Woman of S.R.I. season 24*, *Special Agent Unit 9 season 7*, *AIBOU(partners) season 23*, *With you I bloom*, *Kamen Rider Gotchard*, *KAMEN RIDER GAVV*, *BOONBOOMGER*, *Wonderful Precure!*, and *BLACK JACK*, among other titles, we sought to enhance those content to receive orders. Domestic sales of merchandise rights for special effect content remained firm as consumer preferences for toys continue to diversify.

In the domestic content business, we sold terrestrial, BS and CS broadcasting rights, distribution rights for streaming services, and homevideo rights for theatrical and TV films, including new and old films. Streaming rights sales were strong regarding *THE FIRST SLAM DUNK*, *The Birth of KITARO: The Mystery of GeGeGe*, the movie series of *ONE PIECE*, the movie series of *Dragon Ball* and other titles. In addition, *Land of Tanabata*, which was a film for distribution, had a positive effect on net sales. *[OSHI NO KO]* became the most viewed ever Amazon Original title in Japan during the first 30-day period after the start of distribution. In the homevideo business, we transferred our homevideo sales business to Toei Video Co., Ltd., a consolidated subsidiary, to consolidate management resources and enhance management efficiency. We also sold distributing rights for old and new theatrical and television films overseas and sold the merchandising rights of these films. *KAMEN RIDER GAVV*, *B-Robo Kabutack*, *ZYUOHGER*, *ONE PIECE*, the *Dragon Ball* series, and the *DIGIMON* series sold well.

In the studio business, we were engaged in contract production and partial production of theatrical and television content. In the film and video-related business, net sales came to 96,658 million yen (up 1.1% year on year), and operating profit was 23,936 million yen (up 20.3% year on year).

(ii) Entertainment-related business

The management of cinema complexes by T-JOY Co., Ltd., a consolidated subsidiary, is the core business in the box office business. T-JOY has 230 screens at 23 sites, including those jointly managed with partners, such as T-JOY Emi Terrace Tokorozawa, which opened on September 24, 2024. *Detective Conan: The Million-dollar Pentagonagram*, *Kingdom: Return of the Great General*, *Look Back*, *Last Mile*, *Cells at Work!*, *Moana 2* and other titles became blockbusters and significantly contributed to results. However, sales and profit fell from the year-ago period when the results were robust.

In the entertainment-related business, net sales came to 14,161 million yen (down 6.8% year on year) and operating profit was 800 million yen (down 47.3% year on year).

(iii) Event-related business

In the event-related business, events, such as *OHSAMA SENTAΙ KING-OHGER FINAL LIVE TOUR2024*, *Wonderful Precure! Let's Play Together! Wonderful World*, and popular character shows, performed well. Sales of film-related merchandise and event merchandise, and online sales were strong. At Toei Kyoto Studio Park, using part of the site was limited due to renovation, but results were driven by inbound tourism demand and group tourists.

In the event-related business, net sales came to 8,808million yen (up 30.2% year on year) and operating profit was 1,288 million yen (up 16.0% year on year).

(iv) Tourism real estate-related business

In the real estate leasing business, the management of rental facilities that we own nationwide, including retail complexes, such as Toei Plazas (Shibuya, Fukuoka, Hiroshima and Sendai) and Shinjuku 3-chome East Building, and condominiums, performed well. In the hotel business, inbound tourism demand and tour group use have recovered. However, on the downside, hotels were affected by rising prices, including utility costs. Under such conditions, we sought to generate profit through making efforts for the revision of prices and thorough cost control.

In the tourism real estate-related business, net sales came to 4,962 million yen (up 5.1% year on year) and operating profit was 1,808 million yen (down 5.1% year on year).

(v) Architectural interior design-related business

In the architectural interior design-related business, business environment remained challenging due to persistently high construction materials costs and an increase in labor expenses. Despite this situation, we were proactive in our sales activities to retain existing customers and expand orders involved in the construction of cinema complexes and senior health and care facilities.

In the architectural interior design-related business, net sales came to 5,819 million yen (down 4.1% year on year) and operating profit was 322 million yen (up 78.9% year on year).

(2) Overview of financial position for the first nine months ended December 31, 2024

(Assets)

Total assets amounted to 438,292 million yen at the end of the third quarter of the fiscal year under review, which was an increase of 26,886 million yen from the end of the previous fiscal year. This was mainly increases of 1,694 million yen in merchandise and finished goods, 1,654 million yen in buildings and structures, 1,630 million yen in land, 11,924 million yen in investment securities, and 12,866 million yen in other in investments and other assets, which were partially offset by decreases of 1,008 million yen in cash and deposits, 1,357 million yen in work in process, and 1,083 million yen in other current assets.

(Liabilities)

Total liabilities amounted to 97,910 million yen at the end of the third quarter of the fiscal year under review, which was an increase of 2,734 million yen from the end of the previous fiscal year. This was largely due to increases of 935 million yen in short-term borrowings, 3,000 million yen in the current portion of long-term borrowings, 718 million yen in taxes payable, 3,112 million yen in other non-current liabilities, which more than offset decreases of 1,647 million yen in notes and accounts payable – trade, 694 million yen in provision for bonuses and 2,455 million yen in long-term borrowings.

(Net assets)

Total net assets amounted to 340,382 million yen at the end of the third quarter of the fiscal year under review, which was an increase of 24,151 million yen from the end of the previous fiscal year. This was a result, in large part, of increases of 9,558 million yen in retained earnings, 7,361 million yen in valuation difference on available-for-sale securities and 6,680 million yen in non-controlling interests.

(3) Overview of consolidated earnings forecast and other forward-looking statements

Regard to the financial results forecast for the fiscal year ending March 31, 2025, we made revision and announced it as “Notice Concerning Revisions to Full-Year Financial Results Forecasts FY2025” on Nov 13 2024. Please note that actual results may differ materially from the financial results forecast due to a variety of factors such as the economic environment surrounding the Group's businesses and market trends.

2. Quarterly consolidated financial statements and notes on important matters

(1) Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2024	As of December 31, 2024
Assets		
Current assets		
Cash and deposits	105,182	104,173
Notes and accounts receivable - trade, and contract assets	38,939	39,134
Merchandise and finished goods	2,209	3,903
Work in process	14,467	13,110
Raw materials and supplies	656	528
Other	8,296	7,213
Allowance for doubtful accounts	(90)	(166)
Total current assets	169,661	167,898
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	34,136	35,790
Land	51,963	53,594
Other, net	5,475	6,052
Total property, plant and equipment	91,576	95,437
Intangible assets	1,973	1,971
Investments and other assets		
Investment securities	126,319	138,244
Other	21,984	34,850
Allowance for doubtful accounts	(108)	(108)
Total investments and other assets	148,195	172,985
Total non-current assets	241,744	270,394
Total assets	411,406	438,292
Liabilities		
Current liabilities		
Notes and accounts payable - trade	33,538	31,891
Short-term borrowings	240	1,175
Current portion of long-term borrowings	1,207	4,207
Income taxes payable	3,628	4,346
Provision for bonuses	1,437	743
Other	13,875	13,589
Total current liabilities	53,927	55,952
Non-current liabilities		
Long-term borrowings	12,779	10,324
Provision for retirement benefits for directors (and other officers)	228	235
Provision for share awards for directors (and other officers)	366	453
Defined benefit liability	4,706	4,664
Other	23,166	26,279
Total non-current liabilities	41,248	41,957
Total liabilities	95,175	97,910

(Millions of yen)

	As of March 31, 2024	As of December 31, 2024
Net assets		
Shareholders' equity		
Share capital	11,707	11,707
Capital surplus	22,760	22,829
Retained earnings	169,065	178,623
Treasury shares	(11,594)	(11,582)
Total shareholders' equity	191,937	201,577
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	28,644	36,005
Deferred gains or losses on hedges	(5)	(1)
Revaluation reserve for land	11,449	11,449
Foreign currency translation adjustment	2,469	3,028
Remeasurements of defined benefit plans	1,954	1,861
Total accumulated other comprehensive income	44,512	52,343
Non-controlling interests	79,780	86,461
Total net assets	316,230	340,382
Total liabilities and net assets	411,406	438,292

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

(Quarterly consolidated statement of income)

(First nine-month period)

(Millions of yen)

	Nine months ended December 31, 2023	Nine months ended December 31, 2024
Net sales	128,386	130,410
Cost of sales	78,528	75,990
Gross profit	49,857	54,420
Selling, general and administrative expenses	27,668	29,067
Operating profit	22,189	25,352
Non-operating income		
Dividend income	949	957
Share of profit of entities accounted for using equity method	1,919	2,709
Foreign exchange gains	1,579	—
Other	823	1,062
Total non-operating income	5,272	4,728
Non-operating expenses		
Interest expenses	65	92
Foreign exchange losses	—	186
Compensation expenses	—	194
Other	28	63
Total non-operating expenses	94	537
Ordinary profit	27,367	29,543
Extraordinary income		
Gain on sale of investment securities	62	152
Total extraordinary income	62	152
Extraordinary losses		
Loss on valuation of investment securities	25	257
Dismantlement expenses	40	252
Impairment losses	214	113
Loss on retirement of non-current assets	47	34
Other	—	33
Total extraordinary losses	326	691
Profit before income taxes	27,103	29,004
Income taxes - current	6,889	7,769
Income taxes - deferred	782	328
Total income taxes	7,672	8,097
Profit	19,431	20,907
Profit attributable to non-controlling interests	8,648	9,608
Profit attributable to owners of parent	10,782	11,298

(Quarterly consolidated statement of comprehensive income)

(First nine-month period)

(Millions of yen)

	Nine months ended December 31, 2023	Nine months ended December 31, 2024
Profit	19,431	20,907
Other comprehensive income		
Valuation difference on available-for-sale securities	3,164	5,990
Deferred gains or losses on hedges	0	(1)
Foreign currency translation adjustment	1,712	1,262
Remeasurements of defined benefit plans, net of tax	(38)	(106)
Share of other comprehensive income of entities accounted for using equity method	985	1,877
Total other comprehensive income	5,824	9,023
Comprehensive income	25,255	29,930
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	15,259	19,129
Comprehensive income attributable to non-controlling interests	9,995	10,800

(3) Notes on quarterly consolidated financial statements

(Notes on changes in accounting policies)

(Application of Accounting Standard for Current Income Taxes, etc.)

The Company has applied Accounting Standard for Current Income Taxes (Accounting Standards Board of Japan (ASBJ) Statement No. 27, October 28, 2022; hereinafter referred to as the “Revised Accounting Standard 2022”) effective from beginning of the first quarter of the fiscal year under review.

The amendment to categories in which current income taxes should be recorded (taxes on other comprehensive income) follows the transitional treatment prescribed in the proviso of paragraph 20-3 of the Revised Accounting Standard 2022 and the transitional treatment prescribed in the proviso (2) of paragraph 65-2 of the Implementation Guidance on Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022; hereinafter referred to as the “Revised Implementation Guidance 2022”). This change in accounting policies has no impact on the quarterly consolidated financial statements.

For the amendment related to the revised accounting treatment for consolidated financial statements when gains or losses on sale of shares in subsidiaries resulting from transactions between consolidated companies were deferred for tax purposes, the Revised Implementation Guidance 2022 has been adopted from the beginning of the first quarter of the fiscal year under review. This change in accounting policies is applied retrospectively, and quarterly consolidated financial statements and consolidated financial statements for the previous year are after retrospective application. This change in accounting policies has no impact on the quarterly consolidated financial statements for the same quarter of the previous fiscal year and the consolidated financial statements for the previous fiscal year.

(Notes on segment information)

I. First nine-month period of previous fiscal year (April 1, 2023 - December 31, 2023)

Information on amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Film and video-related business	Entertainment- related business	Event-related business	Tourism real estate-related business	Architectural interior design-related business	Total	Adjustments (Note 1)	Amount recorded in the consolidated quarterly statements of income (Note 2)
Net sales								
Net sales to external customers	95,633	15,192	6,767	4,722	6,069	128,386	—	128,386
Inter-segment net sales or transfers	2,875	170	572	589	160	4,368	(4,368)	—
Total	98,509	15,362	7,339	5,312	6,230	132,754	(4,368)	128,386
Segment profit	19,895	1,519	1,110	1,906	180	24,611	(2,422)	22,189

(Notes) 1. The segment profit adjustment of (2,422) million yen includes the elimination of inter-segment transactions of (113) million yen and company-wide expenses of (2,308) million yen that are not allocated to each reportable segment. Company-wide expenses mainly consist of general and administrative expenses that do not belong to any reportable segment.

2. Segment profit is adjusted to the operating profit in quarterly consolidated statements of income.

II. First nine-month period of the fiscal year under review (April 1, 2024 - December 31, 2024)

Information on amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Film and video-related business	Entertainment-related business	Event-related business	Tourism real estate-related business	Architectural interior design-related business	Total	Adjustments (Note 1)	Amount recorded in the consolidated quarterly statements of income (Note 2)
Net sales								
Net sales to external customers	96,658	14,161	8,808	4,962	5,819	130,410	—	130,410
Inter-segment net sales or transfers	1,846	161	417	589	836	3,851	(3,851)	—
Total	98,504	14,323	9,226	5,551	6,655	134,262	(3,851)	130,410
Segment profit	23,936	800	1,288	1,808	322	28,156	(2,804)	25,352

(Notes) 1. The segment profit adjustment of (2,804) million yen includes the elimination of inter-segment transactions of (192) million yen and company-wide expenses of (2,612) million yen that are not allocated to each reportable segment. Company-wide expenses mainly consist of general and administrative expenses that do not belong to any reportable segment.

2. Segment profit is adjusted to the operating profit in quarterly consolidated statements of income.

(Notes in the case of significant changes in shareholders' equity)

Not applicable.

(Note on going concern assumptions)

Not applicable.

(Notes on quarterly consolidated statement of cash flows)

The Company did not prepare quarterly consolidated statements of cash flows for the first nine months under review. Depreciation (including amortization of intangible assets) for the nine months under review is as follows.

	Nine months ended December 31, 2023	Nine months ended December 31, 2024
Depreciation	2,674 million yen	3,176 million yen