



We are pleased to report on our dialogue with shareholders and investors in FY 2026.

1. Persons in Charge

- The Strategic Planning Division of the Company is in charge of investor relations (IR) and shareholder relations (SR), in principle. Depending on the topics for dialogue and other factors, however, the President and Chief Executive Officer, Executive Vice President of Group Strategy, Senior Executive Manager of Strategic Planning, Senior Executive Officer of Accounting and other qualified persons attend and take the lead in such dialogue.
- The President and Chief Executive Officer and Executive Vice President of Group Strategy attended the Earnings Results Briefings for the first six months and the fiscal year to explain the earnings results and answer questions from shareholders and investors.

2. Shareholders and Investors Attending the Dialogue

We had dialogue with analysts, fund managers and persons in charge of executing voting rights, both domestically and overseas.

[Number of Dialogues]

- 114 meetings (83 in Japan and 31 overseas) in the fiscal year ended March 31, 2025
- 173 meetings (86 in Japan and 87 overseas) in the fiscal year ended March 31, 2026



3. Feedback to Board Members

The status of dialogue with shareholders and investors is regularly reported to the Board of Directors.

4. Initiatives for Dialogues with Shareholders and Investors

- Receiving and handling individual requests concerning IR and SR
- Results briefings (for the first six months and the fiscal year ended March 31, 2026)
- Facility tours (Tokyo Studios, Kyoto Studios and Uzumasa Kyoto Village)
- Small-group meetings
- Presentation materials for summaries of financial statements (JP/EN)
- Summaries of financial statements (JP/EN)
- Timely disclosure (JP/EN)
- Annual general meeting
- Convocation notice (JP/EN)
*English version includes only the notice of meeting and reference materials.
- Securities report (JP/EN)
- Official website (JP/EN)
- Official Social Media for IR
- Integrated Report (JP/EN)

5. Main Topics of Dialogues with Shareholders and Investors

Corporate Governance

- Parent-subsidary listings
- Anti-takeover measures
- Independence of outside directors

Medium- to long-term vision

- Specific initiatives for growth strategy
- Details of growth investments

Capital efficiency

- Improvement of PBR and ROE
- Cash allocation and dividend payout ratio
- Reduction of strategic shareholdings;
utilization of owned real estate, etc.

Sustainability

- Human Capital Management
- Integrated Report
- Cybersecurity

Performance

- Business environment and earnings outlook
- IP strategy and overseas strategy
- Renewal plans for Uzumasa Kyoto Village and TOEI Kaikan, etc.

Other

- Shareholder returns
- Status of the ratio of female managers
- Response to generative AI, etc.

6. Main Initiatives Based on Dialogue

- 1) Enhancing Shareholder Returns
 - Payment of Special Dividends
- 2) Improving Capital Efficiency
 - Reduction of Cross-Shareholdings and Pursuit of Real Estate Redevelopment
- 3) Implementing Sustainability Initiatives
 - Setting indicators and Targets to Promote Human Capital Management
 - Setting Greenhouse Gas (GHG) Emissions Reduction Targets
 - Conducting Scenario Analysis on Climate Change
 - Declaration of Partnership Building
- 4) Encouraging Dialogue with Shareholders and Investors, Enhancing Information Disclosure
 - Facility tours (Tokyo Studios, Kyoto Studios and Uzumasa Kyoto Village)
 - Small-group meetings
 - Release of the Integrated Report