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Securities code: 9605

June 5, 2026

(Date of commencement of electronic provision measures: May 29, 2026)

To Our Shareholders

2-2-1, Kyobashi, Chuo-ku, Tokyo

TOEI COMPANY, LTD.

Fumio YOSHIMURA, President and Chief Executive Officer

Notice of the 103rd Ordinary General Meeting of Shareholders

We would like to take this opportunity to express our gratitude for your continued support of our operations and business.

We hereby inform you that the 103rd Ordinary General Meeting of Shareholders (the “meeting”) of TOEI COMPANY, LTD. (the “Company”) will be held as described below.

Upon convening this General Meeting of Shareholders, the Company will take measures for electronic provision with respect to information that constitutes the content of Reference Documents, etc. for the General Meeting of Shareholders (Matters for Electronic Provision). You are kindly requested to check the information by accessing either of the following Company websites on which the information is posted.

-The Company’s website:

Japanese

<https://www.toei.co.jp/ir/about-stocks/?tab=meeting>



English

<https://www.toei.co.jp/en/ir/about-stocks/index.html?tab=meeting>

(Please visit the above websites)



Website of the Tokyo Stock Exchange (Listed Company Search)

English

<https://www2.jpx.co.jp/tseHpFront/JJK020030Action.do?Show=Show>

(Please visit the TSE website above, enter/search “TOEI” under “Issue name (company name)” or its securities code “9605” under “Code,” and choose “Basic information,” “Documents for public inspection / PR information” and “Notice of General Shareholders Meeting / Informational Materials for a General Shareholders Meeting.”)



If you are unable to attend the meeting in person, you may exercise your voting rights in writing or via the Internet, etc. Please check and review “4. Exercise of Voting Rights” on page 2 and exercise your voting right by 6:00 p.m. on Thursday, June 25, 2026 (JST) .

Thank you

Details are as follows.

1. Date and time: Friday, June 26, 2026 10:00 a.m. (JST)
* Reception will open at 9:00 a.m. (JST)
2. Location: Hall 22A & B, 22nd Floor, Kyobashi Edogrand
(TKP Garden City Premium Kyobashi)
* Please note that the venue has changed from last year.
3. Matters constituting the purpose of the meeting:
 - Matters to report:
 1. Reports on the Business Report, Consolidated Financial Statements, and the Audit Results of the Accounting Auditor and the Audit and Supervisory Committee for the 103rd Fiscal Year (April 1, 2025 to March 31, 2026)
 2. Report on the Financial Statements for the 103rd Fiscal Year (from April 1, 2025 to March 31, 2026)

Matters for resolution

Agenda Item No. 1: Dividend of Surplus

Agenda Item No. 2: Election of Nine (9) Directors (excluding Directors who are Audit and Supervisory Committee Members)

Agenda Item No. 3: Election of Four (4) Managing Director, Statutory Auditors (Audit and Supervisory Committee Members)

4. Exercise of Voting Rights

(1) Voting by Mail

Please indicate your approval or disapproval of the proposals on the enclosed Voting Rights Exercise Form and return it by mail without affixing a postage stamp to ensure that your vote is received by 6:00 p.m. on Thursday, June 25, 2026 (JST).

(2) Voting via the Internet. etc.

Please scan QR code on the voting form or access to URL <https://evote.tr.mufg.jp> (Japanese only) and exercise your voting rights by 6:00 p.m. on Thursday, June 25, 2026 (JST).

-When attending the meeting, please submit the enclosed voting rights exercise form at the reception desk to register your attendance. To help save resources, you are asked to bring the notice of convocation with you.

-For the general meeting of shareholders, documents containing matters for electronic provision will be sent to all shareholders, whether or not they request the provision of printed versions of the documents.

However, the matters listed below will be excluded in the documents pursuant to the relevant laws and regulations and the provisions of the Articles of Incorporation of the Company. The Audit and Supervisory Committee and the accounting auditor audit the documents subject to audits, including following items.

(i) Business Report: “I. Current Status of the Corporate Group: Principal Offices and Plants”, “III. Status of Accounting Auditor”, “IV. Corporate Systems and Policies: 1. Systems to Ensure that the Execution of Duties by Directors Complies with Laws and Regulations and the Articles of Incorporation, Other Systems to Ensure the Appropriateness of Operations, and the Status of Operation of Such Systems” and “2. Basic Policy Regarding the Control of the Company”

(ii) Consolidated Statement of Changes in Equity and Notes to Consolidated Financial Statements

(iii) Non-Consolidated Statement of Changes in Equity and Notes to Non-Consolidated Financial Statements

-In the event of revisions to matters subject to electronic provision measures, notice of such revisions, along with both the pre-revised and post-revised versions of the matters, will be posted on each website mentioned above.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Issues

Agenda Item No. 1: Dividend of Surplus

The Company positions the redistribution of profits to shareholders as one of its most important management policies. It aims to make a continuous and stable payment of dividends through efforts to enhance its business foundation and improve its financial strength, based on consideration of business results, etc.

In view of the business results of the fiscal year under review, the strengthening of its corporate structure, and future business development, among other factors, and in acknowledgement of continuous support from shareholders, the Company expects to pay a total year-end dividend of 30 yen per share, including a regular dividend of 6 yen per share and a special dividend of 24 yen per share.

The annual cash dividend will be 36 yen per share, with the interim dividend of 6 yen which has already been paid.

1. Matters concerning year-end dividends

(1) Type of dividend property

Cash

(2) Allotment of dividend property and their aggregate amount

30 yen per share of common stock of the Company, or 1,951,629,540 yen in total

3) Effective date of dividend of surplus

June 29, 2026

2. Other matters regarding appropriation of surplus

Not applicable

Agenda Item No. 2: Election of Nine (9) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all Eight (8) Directors (excluding Directors serving as Audit and Supervisory Committee Members; the same applies hereinafter in this proposal) will expire at the conclusion of this General Meeting of Shareholders.

In this regard, for the purpose of achieving sustained growth and enhancing medium- to long-term corporate value, the Company hereby proposes the election of nine (9) Directors, which includes an increase of one (1) Director.

This proposal was formulated based on recommendations of the Nomination and Compensation Committee, the majority of which consists of independent directors, and the Audit and Supervisory Committee of the Company considers all candidates to be qualified to serve as directors.

The candidates for Directors are as follows.

Candidate No.	Name	Current Position and Responsibilities	Candidate attribute	Status of attendance at Board of Directors' meetings
1	Noriyuki TADA	Chairperson	Re-appointment	13/13
2	Fumio YOSHIMURA	President and Chief Executive Officer	Re-appointment	13/13
3	Koichi WADA	Executive Vice President	Re-appointment	13/13
4	Yuya KAMATA	Senior Vice President	Re-appointment	13/13
5	Yuji KOJIMA	Vice President	Re-appointment	13/13
6	Satoshi HOSHINO	Senior Executive Officer	New appointment	-
7	Hiroshi HAYAKAWA	Non-executive Director	Re-appointment	11/13
8	Hirofumi NOMOTO	Outside Director	Re-appointment Outside Independent Director	12/13
9	Yoshiharu UEKI	Outside Director	Re-appointment Outside Independent Director	13/13

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Noriyuki TADA (September 6, 1949) Re-appointment Status of attendance at Board of Directors' meetings 13/13	<p>April 1972 Joined the Company</p> <p>June 1997 General Manager, Hokkaido Branch of the Company</p> <p>July 2000 Senior Executive Manager of Motion Picture Marketing of the Company</p> <p>January 2008 Senior Executive Manager of Secretariat of the Company</p> <p>June 2008 Became Executive Officer of the Company</p> <p>June 2010 Became Vice President of the Company</p> <p>June 2012 Senior Executive Manager of General Affairs & Internal Audit of the Company</p> <p>June 2013 Director, Internal Audits of the Company</p> <p>June 2013 Became Senior Vice President of the Company</p> <p>April 2014 Became President and Chief Executive Officer of the Company</p> <p>June 2014 Chief of Media Business Operations of the Company</p> <p>June 2020 Became Senior Advisor of the Company</p> <p>June 2021 Became Chairperson of the Company</p> <p>February 2023 Became Chairperson, President and Chief Executive officer of the Company</p> <p>February 2023 Chief of Media Business Operations of the Company</p> <p>April 2023 Became Chairperson of the Company (current position)</p> <p>(Important concurrent position) Director, Toei Animation Co., Ltd. President, Toei Joy Entertainment Co., Ltd. Outside Director, TV Asahi Holdings Corporation and Director, TV Asahi Corporation</p>	5,000 shares
<p>Reasons for nomination as candidate for Director</p> <p>Mr. Noriyuki TADA has spearheaded the management of the Company over a long period, since he was assigned as Vice President in 2010, President and Chief Executive Officer in 2014 and Chairperson (current position). He is asked to continue to serve as director because the Company believes that he has extensive knowledge about, and experience in, general corporate management and that he can appropriately oversee the Company's management.</p>			
2	Fumio YOSHIMURA (February 3, 1965) Re-appointment Status of attendance at Board of Directors' meetings 13/13	<p>April 1988 Joined the Company</p> <p>June 2016 Senior Executive Manager of Content Business of the Company</p> <p>June 2018 Became Executive Officer of the Company</p> <p>June 2020 Became Vice President of the Company</p> <p>June 2020 Director, Home Entertainment of the Company</p> <p>April 2021 Director, Content Business & Senior Executive Manager of Original Production, Contents Business of the Company</p> <p>June 2021 Became Senior Vice President of the Company</p> <p>July 2022 Assistant to Chief of Media Business Operations of the Company</p> <p>April 2023 Became President and Chief Executive Officer of the Company (current position)</p> <p>April 2023 Chief of Media Business Operations & Director, Content Business of the Company</p> <p>April 2024 Chief of Media Business Operations of the Company (current position)</p> <p>(Important concurrent position) Director, Toei Animation Co., Ltd. President, K.K. Central Arts</p>	2,500 shares
<p>Reasons for nomination as candidate for Director</p> <p>Mr. Fumio YOSHIMURA has spearheaded the management of the Company since he was assigned as Vice President in 2020, and he currently serves as President and Chief Executive Officer. He is asked to continue to serve as director because the Company believes that he has extensive knowledge about, and experience in, general corporate management and that he can appropriately oversee the Company's management.</p>			

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities, and significant concurrent positions		Number of shares of the Company held
3	Koichi WADA (September 7, 1965) Re-appointment Status of attendance at Board of Directors' meetings 13/13	April 1988 June 2014 June 2016 June 2018 June 2020 June 2021 July 2022 June 2023 (Important concurrent position) Statutory Auditor, Toei Animation Co., Ltd.	Joined the Company Senior Executive Manager of Accounting of the Company Became Executive Officer of the Company Became Vice President of the Company Director, Strategic Planning of the Company (current position) Became Senior Vice President of the Company Chief of Administration and Management of the Company (current position) Became Executive Vice President of the Company (current position)	1,000 shares
Reasons for nomination as candidate for Director Mr. Koichi WADA was assigned as Vice President in 2018 and currently serves as Chief of Administration and Management, and Managing Director, Strategic Planning. He has broad knowledge and experience in finance, general accounting and administration. He is asked to continue to serve as director because the Company believes that he can appropriately oversee the Company's management.				
4	Yuya KAMATA (April 2, 1968) Re-appointment Status of attendance at Board of Directors' meetings 13/13	April 1991 June 2016 June 2018 June 2021 June 2022 July 2022 June 2023 (Important concurrent position) President, Toei Uzumasa Eigamura Co., Ltd. President, Toei Hotel Chain Co., Ltd.	Joined the Company Senior Executive Manager of Real Estate Development & Real Estate Sales of the Company Became Executive Officer of the Company Senior Executive Manager of Real Estate of the Company (current position) Became Vice President of the Company Director, Real Estate of the Company (current position) Became Senior Vice President of the Company (current position)	2,000 shares
Reasons for nomination as candidate for Director Mr. Yuya KAMATA was appointed as Vice President in 2022 and currently serves as Senior Vice President, Director of Real Estate, and Senior Executive Manager of Real Estate. He has broad knowledge and experience in the general real estate business. He is asked to continue to serve as director because the Company believes that he can appropriately oversee the Company's management.				
5	Yuji KOJIMA (June 28, 1959) Re-appointment Status of attendance at Board of Directors' meetings 13/13	April 1984 June 2005 June 2009 June 2014 June 2021 June 2022 July 2022 April 2023 June 2023 April 2024 October 2025	Joined the Company Chief Producer, TV Business of the Company Seconded to Toei TV Production Co., Ltd. Became Executive Vice President of Toei TV Production Co., Ltd. Became Advisor of the Company (Director, Oizumi Area) Became Vice President of the Company (current position) Director, Kyoto Studios and Uzumasa Area of the Company (current position) Assistant to Chief of Media Business Operations of the Company (current position) Director of Media Business & Director, Studio Business of the Company Head of Studio Business of the Company (current position) Director, Visual Content Production (current position)	1,000 shares
Reasons for nomination as candidate for Director Mr. Yuji KOJIMA was appointed as Vice President of the Company in 2022 and currently serves as Vice President, Assistant to Chief of Media Business Operations, Head of Studio Business, and Director, Kyoto Studios and Uzumasa Area. He has broad knowledge and experience in the overall Film and Video Business. He is asked to continue to serve as director because the Company believes that he can appropriately oversee the Company's management.				

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities, and significant concurrent positions		Number of shares of the Company held
6	<p>Satoshi HOSHINO (November 7, 1967)</p> <p>New Appointment</p> <p>Status of attendance at Board of Directors' meetings -</p>	<p>April 1991 June 2012</p> <p>June 2016 June 2016</p> <p>June 2019 July 2022</p> <p>April 2023</p> <p>June 2024</p>	<p>Joined the Company</p> <p>Senior Executive Manager, Logistics for Event Performance & Cultural Arts of the Company</p> <p>Executive Officer of the Company</p> <p>Senior Executive Manager, Event Performance & Cultural Arts (Regional Operations) of the Company</p> <p>General Manager, West Japan Branch of the Company</p> <p>Senior Executive Manager, General Affairs of the Company</p> <p>Seconded to Motion Picture Producers Association of Japan, Inc., serving as Secretary General (current position)</p> <p>Became Senior Executive Officer of the Company (current position)</p>	1,000 shares
<p>Reasons for nomination as candidate for Director</p> <p>Mr. Satoshi HOSHINO was appointed as Executive Officer of the Company in 2016 and currently seconded to the Motion Picture Producers Association of Japan, Inc. as Secretary General. He has broad knowledge and experience across all areas of the Company's business. He is asked to serve as director because the Company believes that he can appropriately oversee the Company's management.</p>				
7	<p>Hiroshi HAYAKAWA (January 1, 1944)</p> <p>Re-appointment</p> <p>Status of attendance at Board of Directors' meetings 11/13</p>	<p>April 1967</p> <p>June 1999 June 2001</p> <p>June 2005</p> <p>June 2007</p> <p>June 2009 June 2012</p> <p>June 2014</p> <p>June 2019</p> <p>February 2022</p> <p>June 2022</p> <p>(Important concurrent position) Chairperson, TV Asahi Holdings Corporation Chairperson, TV Asahi Corporation Chairperson, The Japan Commercial Broadcasters Association</p>	<p>Joined TV Asahi Corporation (formerly Nippon Educational Television Co., Ltd.; present TV Asahi Holdings Corporation)</p> <p>Became Vice President of TV Asahi Corporation</p> <p>Became Senior Vice President of TV Asahi Corporation</p> <p>Became Executive Vice President of TV Asahi Corporation</p> <p>Became Executive Senior Vice President of TV Asahi Corporation</p> <p>Became President of TV Asahi Corporation</p> <p>Became Non-executive Director of the Company (current position)</p> <p>Became Chairperson and CEO of TV Asahi Holdings Corporation</p> <p>Became Chairperson & CEO of TV Asahi Holdings Corporation</p> <p>Became Chairperson, CEO, President, and COO of TV Asahi Holdings Corporation</p> <p>Became Chairperson of TV Asahi Holdings Corporation (current position)</p>	0 shares
<p>Reason for the selection as a candidate for Director</p> <p>The Company requests the election of Mr. Hiroshi HAYAKAWA as Director as it believes that he will provide various advice on TV & VOD Business, a core business of the Company, based on his extensive knowledge and experience as Chairperson of TV Asahi Holdings Corporation, managing a prestigious corporate group, and that he will bring a keen sense of awareness in corporate management. The Company has a special relationship (affiliate company) with TV Asahi Holdings Corporation, and Mr. Hayakawa is an executor of its business.</p>				

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held
8	<p>Hirofumi NOMOTO (September 27, 1947)</p> <p>Re-appointment <input type="checkbox"/> Outside <input type="checkbox"/></p> <p>Independent Director <input type="checkbox"/></p> <p>Status of attendance at Board of Directors' meetings 12/13</p>	<p>April 1971 Joined Tokyu Railway Company, Ltd. (present Tokyu Corporation)</p> <p>June 2007 Became Vice President of Tokyu Corporation</p> <p>January 2008 Became Senior Vice President of Tokyu Corporation</p> <p>June 2008 Became Executive Vice President of Tokyu Corporation</p> <p>June 2010 Became Executive Vice President (Representative) of Tokyu Corporation</p> <p>April 2011 Became President of Tokyu Corporation</p> <p>June 2014 Became Outside Director of the Company (current position)</p> <p>June 2015 Became President and Executive Director of Tokyu Corporation</p> <p>April 2018 Became Chairperson of Tokyu Corporation (current position)</p> <p>(Important concurrent position) Chairperson, Tokyu Corporation Outside Director, Mitsubishi UFJ Financial Group, Inc.</p>	2,000 shares
<p>Reason for the selection as a candidate for Outside Director and expected roles</p> <p>The Company requests re-election of Mr. Hirofumi NOMOTO as Outside Director as it believes that he will provide various advice based on his extensive knowledge and experience as Chairperson of Tokyu Corporation, a prestigious corporate group, and that he would bring a keen sense of awareness in corporate management. His tenure as an Outside Director will be twelve years at the close of this Ordinary General Meeting of Shareholders.</p>			
9	<p>Yoshiharu UEKI (September 16, 1952)</p> <p>Re-appointment <input type="checkbox"/> Outside <input type="checkbox"/></p> <p>Independent Director <input type="checkbox"/></p> <p>Status of attendance at Board of Directors' meetings 13/13</p>	<p>June 1975 Joined Japan Airlines Co., Ltd.</p> <p>February 2010 Became Executive Officer of Japan Airlines Co., Ltd.</p> <p>December 2010 Became Executive Vice President of Japan Airlines Co., Ltd.</p> <p>February 2012 Assigned as President of Japan Airlines Co., Ltd.</p> <p>April 2018 Assigned as Chairperson (Representative) of Japan Airlines Co., Ltd.</p> <p>April 2020 Assigned as Chairperson of Japan Airlines Co., Ltd.</p> <p>April 2024 Became Vice President of Japan Airlines Co., Ltd.</p> <p>June 2024 Became Executive Advisor of Japan Airlines Co., Ltd (current position)</p> <p>June 2024 Became Outside Director of the Company (current position)</p> <p>(Important concurrent position) President of Japan Aeronautic Association</p>	0 shares
<p>Reason for the selection as a candidate for Outside Director and expected roles</p> <p>Mr. Yoshiharu UEKI has experience in management of a prestigious corporate group that operate globally, having served as Representative Director, President and Chairperson of Japan Airline Co., Ltd. The Company requests the election of Mr. Yoshiharu UEKI as Outside Director as it believes that he will provide various advice based on his extensive knowledge and experience and that he would bring a keen sense of awareness in corporate management. His tenure as an Outside Director will be two years at the close of this Ordinary General Meeting of Shareholders.</p>			

(Notes) 1. Special interest between director candidates and the Company

- (1) Mr. Noriyuki TADA concurrently serves as Director of Toei Animation Co., Ltd. and the Company engages in business transactions with Toei Animation Co., Ltd. including film production orders and copyright payment. He concurrently serves as President of Toei Joy Entertainment Co., Ltd. and the Company engages in business transactions with Toei Joy Entertainment Co., Ltd. including the distribution of film and building leasing. He concurrently serves as Outside Director of TV Asahi Holdings Corporation which is an equity-method affiliate and falls under other affiliated companies. He concurrently serves as Director of TV Asahi Corporation, and TV Asahi Corporation conducts business that falls under the same category as part of the business of the Company and engages in business transactions with the Company, including entrustment of television program production.
 - (2) Mr. Fumio YOSHIMURA concurrently serves as Director of Toei Animation Co., Ltd. and the Company engages in business transactions with Toei Animation Co., Ltd. including film production orders and copyright payment. He concurrently serves as President of K.K. Central Arts, and the Company engages in business transactions with K.K. Central Arts, including film production orders and copyright payment.
 - (3) Mr. Yuya KAMATA concurrently serves as President of Toei Uzumasa Eigamura Co., Ltd. and the Company engages in business transactions with Toei Uzumasa Eigamura, Co., Ltd. including the leasing of facilities of Kyoto Uzumasa Village. He concurrently serves as President of Toei Hotel Chain Co., Ltd. and the Company engages in business transactions with Toei Hotel Chain Co., Ltd. including outsourcing of hotel operations.
 - (4) Mr. Hiroshi HAYAKAWA concurrently serves as Chairperson of TV Asahi Holdings Corporation which is an equity-method affiliate and falls under other affiliated companies. Mr. Hiroshi HAYAKAWA concurrently serves as Chairperson of TV Asahi Corporation, and TV Asahi Corporation conducts business that falls under the same category as part of the business of the Company and engages in business transactions with the Company, including entrustment of television program production.
 - (5) Mr. Hirofumi NOMOTO concurrently serves as Chairperson of Tokyu Corporation, and the Company has transactions with Tokyu Corporation, including partial rental of Shibuya Toei Plaza.
 - (6) There are no special interests between the other candidates for Director and the Company.
2. Mr. Hirofumi NOMOTO and Mr. Yoshiharu UEKI are candidates for outside directors.
 3. The Company has registered Mr. Hirofumi NOMOTO and Mr. Yoshiharu UEKI as Independent Directors with Tokyo Stock Exchange (TSE) in accordance with the relevant rules of TSE. If their elections are approved, the Company will continue to designate them as Independent Directors.
 4. Pursuant to the provisions of Article 427-1 of the Companies Act, the Company has entered into a liability limitation agreement with Mr. Hiroshi HAYAKAWA as non-Executive Officer to limit liability for damages up to the amount provided for in the laws and regulations in the event that he fails to perform his duties. If his election is approved, he is scheduled to continue to be assigned as non-Executive Officer, and the Company will continue

- to maintain the agreement with him.
5. Pursuant to the provisions of Article 427-1 of the Companies Act, the Company has entered into a liability limitation agreement with Mr. Hirofumi NOMOTO and Mr. Yoshiharu UEKI, respectively, to limit liability for damages up to the amount provided for in the laws and regulations in the event that they fail to perform their duties. If their election is approved, the Company will continue to maintain the agreement with them.
 6. The Company has entered into an agreement on directors liability insurance with an insurance company. When each candidate is elected and becomes a director, he/she will be the insured under the insurance contract. Please refer to page 28 of the business report in Japanese original convocation for an outline of the content of the insurance contract. The Company also intends to renew the insurance contract with the same content at next renewal.
 7. T-Joy Co., Ltd. changed its trade name to Toei Joy Entertainment Co., Ltd. on April 1, 2026.
 8. Toei Kyoto Studio Co., Ltd. changed its trade name to Toei Uzumasa Eigamura Co., Ltd. on October 1, 2025.

Agenda Item No. 3: Election of Four (4) Managing Director, Statutory Auditors (Audit and Supervisory Committee Members)

The terms of office of all four (4) Managing Director, Statutory Auditors (Audit and Supervisory Committee Members) will expire at the conclusion of this General Meeting of Shareholders.

Accordingly, the Company proposes the election of four (4) Managing Director, Statutory Auditors who are Audit and Supervisory Committee Members.

This proposal was formulated based on the recommendations of the Nomination and Compensation Committee, the majority of which are Outside Directors, and the Audit and Supervisory Committee has approved the proposal.

The candidates for Managing Director, Statutory Auditors (Audit and Supervisory Committee Members) are as follows.

Candidate No.	Name	Position / Job position	Candidate attribute	Status of attendance at Board of Directors' meetings
1	Chika INAMOTO	Senior Executive Officer	New appointment	—
2	Tomoko SHIOIKE	Outside Managing Director, Statutory Auditor	Re-appointment Outside Independent Director	13/13
3	Hitoshi SATO	Outside Managing Director, Statutory Auditor	Re-appointment Outside Independent Director	13/13
4	Shima KATSURAGAWA	Outside Managing Director, Statutory Auditor	Re-appointment Outside Independent Director	13/13

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities, and significant concurrent positions		Number of shares of the Company held
1	<p>Chika INAMOTO (July 7, 1966)</p> <p>New appointment</p> <p>Status of attendance at Board of Directors' meetings -</p>	<p>April 1990 June 2020</p> <p>June 2023 June 2024</p>	<p>Joined the Company. Senior Executive Manager of Secretariat of the Company (current position) Became Executive Officer of the Company Became Senior Executive Officer of the Company (current position)</p>	500 shares
<p>Reasons for nomination as candidate for Director</p> <p>Ms. Chika INAMOTO was appointed as Executive Officer of the Company in 2023 and currently serves as Senior Executive Officer and Senior Executive Manager of Secretariat Department. She has broad knowledge and experience in the overall business operations of the Company. She is nominated as Director who is an Audit and Supervisory Committee Member because the Company expects her to utilize her wealth of experience and broad insight to strengthen the audit functions for the Company's management strategies.</p>				
2	<p>Tomoko SHIOIKE (June 20, 1975)</p> <p>Re-appointment Outside Independent Director</p> <p>Status of attendance at Board of Directors' meetings 13/13</p>	<p>December 2009 January 2010 June 2021 June 2022</p> <p>June 2022 June 2023</p>	<p>Registered as attorney-at-law (Daini Tokyo Bar Association) Joined Yotsuya kyodo Law Office (to present) Outside Statutory Auditor of the Company Outside Managing Director, Statutory Auditor (Audit and Supervisory Committee Member) of the Company (current position) Outside Company Auditor of As Partners Co., Ltd. (current position) Outside Auditor of Palsystem Consumers' Co-operative Union (current position)</p> <p>(Important concurrent position) Attorney at Law, Yotsuya Kyodo Law Office Outside Auditor, AS PARTNERS Co., Ltd. Outside Auditor, Palsystem Consumers' Co-operative Union</p>	0 shares
<p>Reason for the selection as a candidate for Outside Director and expected roles</p> <p>Ms. Tomoko SHIOIKE is an attorney with abundant experience and professional insight into corporate and general legal affairs. The Company requests that Ms. Tomoko SHIOIKE be reelected as Managing Director, Statutory Auditor in the hope that she will provide wide-ranging advice based on her extensive knowledge and experience as a legal professional and that she will bring a keen sense of awareness to corporate management.</p> <p>Although she does not have experience in corporate management, the Company believes that she will appropriately execute her duties as a Managing Director, Statutory Auditor for the reasons described above. Her tenure as an Outside Managing Director, Statutory Auditor will be four years at the close of this Ordinary General Meeting of Shareholders.</p>				

Candidate No.	Name (Date of birth)	Career summary, positions and responsibilities, and significant concurrent positions	Number of shares of the Company held
3	<p>Hitoshi SATO (July 7, 1951)</p> <p>Re-appointment <input type="checkbox"/> Outside <input type="checkbox"/></p> <p>Independent Director <input type="checkbox"/></p> <p>Status of attendance at Board of Directors' meetings 13/13</p>	<p>April 1975 Joined Tokyu Railway Company, Ltd. (present Tokyu Corporation)</p> <p>October 1995 Joined Tokyu Recreation Co., Ltd.</p> <p>March 1997 Became Vice President of Tokyu Recreation Co., Ltd.</p> <p>May 2002 Became Senior Vice President of Tokyu Recreation Co., Ltd.</p> <p>March 2006 Became Executive Vice President of Tokyu Recreation Co., Ltd.</p> <p>March 2007 Became President of Tokyu Recreation Co., Ltd.</p> <p>March 2014 Assigned as Chairperson of Tokyu Recreation Co., Ltd.</p> <p>March 2016 Became Managing Director & Senior Advisor of Tokyu Recreation Co., Ltd.</p> <p>March 2017 Became Senior Advisor of Tokyu Recreation Co., Ltd.</p> <p>June 2022 Outside Managing Director, Statutory Auditor (Audit and Supervisory Committee Member) of the Company (current position)</p> <p>April 2026 Adviser of Tokyu Recreation Co., Ltd. (current position)</p>	0 shares
<p>Reason for the selection as a candidate for Director and expected roles</p> <p>Mr. Hitoshi SATO has many years of experience managing Tokyu Recreation Co., Ltd. and he has extensive experience and knowledge in the box office and real estate businesses, which are key pillars of the Company's business. The Company requests that Mr. SATO be reelected as Managing Director, Statutory Auditor in the hope that he will provide various advice and that he will bring a keen sense of awareness to corporate management. His tenure as a Managing Director, Statutory Auditor will be four years at the close of this Ordinary General Meeting of Shareholders.</p>			
4	<p>Shima KATSURAGAWA (September 4, 1973)</p> <p>Re-appointment <input type="checkbox"/> Outside <input type="checkbox"/></p> <p>Independent Director <input type="checkbox"/></p> <p>13/13</p>	<p>April 1997 Joined Yamada Emiko Tax Accountant Office.</p> <p>March 2001 Registered as a certified tax accountant</p> <p>January 2022 Became an employee of Koze and Yamada Tax Accountant Corporation as a result of reorganization (current position)</p> <p>June 2024 Outside Managing Director, Statutory Auditor (Audit and Supervisory Committee Member) of the Company (current position)</p> <p>(Important concurrent position) Accountant of Koze and Yamada TAC Accountant's Co., Ltd.</p>	0 shares
<p>Reason for the selection as a candidate for Outside Director and expected roles</p> <p>Ms. Shima KATSURAGAWA has abundant experience as an accountant and a substantial amount of insight into financial affairs and accounting. The Company requests that Ms. KATSURAGAWA be elected as Managing Director, Statutory Auditor in the hope that she will provide wide-ranging advice as a professional accountant and that she will bring a keen sense of awareness to corporate management.</p> <p>Although she does not have experience in corporate management, the Company believes that she will appropriately execute her duties as a Managing Director, Statutory Auditor for the reasons described above. Her tenure as a Managing Director, Statutory Auditor will be two years at the close of this Ordinary General Meeting of Shareholders.</p>			

- (Notes)
1. There are no special interests between the candidates and the Company.
 2. Ms. Tomoko SHIOIKE, Mr. Hitoshi SATO and Ms. Shima KATSURAGAWA are candidates for Outside Director positions.
 3. The Company has registered Ms. Tomoko SHIOIKE, Mr. Hitoshi SATO and Ms. Shima KATSURAGAWA as Independent Directors with Tokyo Stock Exchange (TSE) in accordance with the relevant rules of TSE. If their election is approved, the Company will continue to designate them as Independent Directors.
 4. Pursuant to the provisions of Article 427-1 of the Companies Act, the Company has entered into a liability limitation agreement with Ms. Tomoko SHIOIKE, Mr. Hitoshi SATO and Ms. Shima KATSURAGAWA, respectively, to limit liability for damages up to the amount provided for in the laws and regulations in the event that they fail to perform their duties. If their selection is approved, the Company will continue to maintain the agreement with them.
 6. The Company has entered into an agreement on directors liability insurance with an insurance company. When each candidate is elected and becomes a Managing Director, Statutory Auditor, he/she will be the insured under the insurance contract. Please refer to page 28 of the business report in Japanese original convocation for an outline of the content of the insurance contract. The Company also intends to renew the insurance contract with the same content at next renewal.

(Reference) Skill matrix of the Board of Directors

When Agenda Item No. 2 and Agenda Item No. 3 are approved as originally proposed at this General Meeting of Shareholders, the structure of the Board of Directors and the expertise and experience of each director will be as shown below.

Name	Classification	Management	Strategic priorities				Governance		
		Corporate management	Planning and production	IP - multi use	Global	Organization and personnel	Finance and accounting	Legal affairs and risk management	Sustainability
Noriyuki TADA	Re-appointment	●		●		●		●	●
Fumio YOSHIMURA	Re-appointment	●	●	●	●	●		●	
Koichi WADA	Re-appointment	●				●	●	●	●
Yuya KAMATA	Re-appointment	●		●				●	
Yuji KOJIMA	Re-appointment	●	●	●				●	
Satoshi HOSHINO	New appointment	●		●				●	●
Hiroshi HAYAKAWA	Re-appointment	●	●	●		●		●	●
Hirofumi NOMOTO	Re-appointment Independent	●		●					●
Yoshiharu UEKI	Re-appointment Independent	●			●				●
Chika INAMOTO	New appointment	●		●				●	●
Tomoko SHIOIKE	Re-appointment Independent Statutory Auditor				●			●	
Hitoshi SATO	Re-appointment Independent Statutory Auditor	●		●			●	●	
Shima KATSURAGAWA	Re-appointment Independent Statutory Auditor						●	●	

(Note) The above skills matrix shows the knowledge, experience and expertise that the Company particularly expects each director to have and does not exhaustively show all of the knowledge and insight that each director has.

End.